

$$
2016-2017
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General Fund Budget Discussion
March 8, 2016

## 2016 - 2017 Preliminary General Fund Budget

| Summary by Object | Description | $\begin{gathered} \text { 2015-2016 } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2016-2017 \\ \text { Budget } \\ \hline \end{gathered}$ | Increase (Decrease) | \% of Total Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 100 | Salaries /Wages | \$47,925,513 | \$47,708,849 | -\$216,664 | 30.8\% |
| 200 | Benefits | \$28,681,768 | \$30,217,057 | \$1,535,289 | 19.5\% |
| 300 | Purchased Prof. \& Technical Srvs. | \$12,614,297 | \$13,330,454 | \$716,157 | 8.6\% |
| 400 | Purchsed Property Services | \$2,320,246 | \$2,485,838 | \$165,592 | 1.6\% |
| 500 | Other Purchased Services | \$35,734,808 | \$37,885,374 | \$2,150,566 | 24.5\% |
| 600 | Supplies | \$2,944,923 | \$2,923,009 | -\$21,914 | 1.9\% |
| 700 | Property | \$290,778 | \$467,020 | \$176,242 | 0.3\% |
| 800 | Other Objects | \$8,021,765 | \$8,065,969 | \$44,204 | 5.2\% |
| 900 | Other Use of Funds | \$7,898,865 | \$7,950,335 | \$51,470 | 5.1\% |
|  | Budgetary \& Cap. Reserve Fund Trans. | \$3,088,187 | \$3,760,340 | \$672,153 | 2.4\% |
|  |  |  |  |  |  |
|  | Totals | \$149,420,401 | \$154,794,245 | \$5,373,844 | 100.0\% |
|  |  | Increase Over 2015-2016 |  | 3.60\% |  |

## 2016-2017 General Fund Budget Options

|  | Option-2 | Option-3 | Option-6 | Option-9 |
| :---: | :---: | :---: | :---: | :---: |
| Adopted Preliminary Budget Expenditures | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
| Capital Reserve Fund Transfer |  |  |  |  |
| Transporation Schedule Changes | -\$1,100,000 |  | -\$1,100,000 |  |
| Reductions in Personnel |  | -\$655,700 | -\$655,700 |  |
|  |  |  |  |  |
| Total Expenditures | \$153,694,245 | \$154,138,545 | \$153,038,545 | \$154,794,245 |
|  |  |  |  |  |
| Adopted Preliminary Budget Revenues | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
| Reduction of Transportation Subsidy | -\$693,000 |  | -\$693,000 | \$0 |
| Reduction of Soc. Sec. \& Retirement Subsidy |  | -\$123,534 | -\$123,534 | \$0 |
| Increase Collection Rate 94.11 \% to |  |  |  | \$840,410 |
|  |  |  |  |  |
| Total Revenues | \$154,101,245 | \$154,670,711 | \$153,977,711 | \$155,634,655 |
|  |  |  |  |  |
| Net Reduction of Real Estate Tax Revenue | -\$407,000 | -\$532,166 | -\$939,166 | -\$840,410 |
|  |  |  |  |  |
| Millage Reduction | -0.1548 | -0.2024 | -0.3571 | -0.3196 |
| Preliminary GF Budget Millage | 1.0159 | 1.0159 | 1.0159 | 1.0159 |
| Revised Millage Increase | 0.8611 | 0.8135 | 0.6588 | 0.6963 |
| Percentage Increase over 2015-2016 Millage | 2.63\% | 2.48\% | 2.01\% | 2.12\% |

## History of Real Estate Taxes

|  |  |  | Tax Levy |  | Budget | Budgeted |  | Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal | Assessed |  | Before | HS/FS | Collection | RE Tax | Actual | Collections |
| Year | Value | Mills | Exclusions | Exclusions | Rate | Revenue | Collections | \% |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 94.1100\% | \$88,866,255 |  |  |
| 2015-2016 | \$2,891,356,697 | 32.7716 | \$94,754,385 | -\$3,917,262 | 93.7000\% | \$85,114,384 | \$86,693,175.28 | 95.4380\% |
| 2014-2015 | \$2,881,658,864 | 32.0036 | \$92,223,458 | -\$4,119,496 | 93.6000\% | \$82,465,308 | \$83,334,782.99 | 94.5869\% |
| 2013-2014 | \$2,876,474,366 | 31.1926 | \$89,724,714 | -\$4,026,211 | 93.6000\% | \$80,213,799 | \$79,579,895.38 | 92.8603\% |
| 2012-2013 | \$2,873,940,680 | 30.1090 | \$86,531,480 | -\$3,896,032 | 92.1708\% | \$76,165,770 | \$77,259,565.04 | 93.4945\% |
| 2011-2012 | \$2,871,931,333 | 29.4900 | \$84,693,255 | -\$3,896,032 | 92.1708\% | \$74,471,463 | \$74,523,777.00 | 92.2356\% |
|  |  |  |  |  |  |  | 5 Yr. Avg. | 93.7231\% |
|  |  |  |  |  |  |  | 4 Yr. Avg. | 94.0949\% |
|  |  |  |  |  |  |  |  |  |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 94.1100\% | \$88,866,255 |  |  |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 95.0000\% | \$89,706,665 |  |  |
|  |  |  |  | Increased R/ | /E Revenue | \$840,410 |  |  |
|  |  |  |  |  |  |  |  |  |

## How to Read Bond Ratings

By Russell Wild

Before you buy a bond, get an idea of how much financial muscle the issuer has. Bond ratings are available through any brokerage house. Three of the most popular rating services are Moody's, Standard \& Poor's, and Fitch. The following table shows the system each uses to rate bonds:

| Bond Credit Quality Ratings |  | Standard |  |
| :--- | :---: | :---: | :---: |
|  | Moody's | \& Poor's | Fitch |
| Investment grade |  |  |  |
| Tip-top quality | AAA | AAA | AAA |
| Premium quality | Aa | Aa | Aa |
| Near-premium quality | A | A | A |
| Take-home-to-Mom quality | Baa | BBB | BBB |
|  |  |  |  |
| Not investment grade | Ba | BB | BB |
| Borderline ugly | B | B | B |
| Ugly | Caa | CCC | CCC |
| Definitely don't-take-home-to-Mom quality | Ca | CC | CC |
| You'll be extremely lucky to get your money back | C | D | C |
| Interest payments have halted or bankruptcy is in process | C | D | D |
| Already in default |  |  |  |


| DATE | 2007 GOB <br> Principal | 2007 GOB <br> Interest | Payment \% <br> Applied to <br> Interest |
| ---: | ---: | ---: | ---: |
| $06 / 30 / 2016$ | 5,000 | $3,173,433$ | $99.8427 \%$ |
| $06 / 30 / 2017$ | 5,000 | $3,173,220$ | $99.8427 \%$ |
| $06 / 30 / 2018$ | 5,000 | $3,173,008$ | $99.8427 \%$ |
| $06 / 30 / 2019$ | 5,000 | $3,172,792$ | $99.8427 \%$ |
| $06 / 30 / 2020$ | 5,000 | $3,172,573$ | $99.8426 \%$ |
| $06 / 30 / 2021$ | $3,540,000$ | $3,083,963$ | $46.5577 \%$ |
| $06 / 30 / 2022$ | $10,715,000$ | $2,727,588$ | $20.2906 \%$ |
| $06 / 30 / 2023$ | $11,260,000$ | $2,178,213$ | $16.2091 \%$ |
| $06 / 30 / 2024$ | $11,840,000$ | $1,600,713$ | $11.9094 \%$ |
| $06 / 30 / 2025$ | $12,445,000$ | 993,588 | $7.3935 \%$ |
| $06 / 30 / 2026$ | $13,085,000$ | 355,338 | $2.6438 \%$ |
| $06 / 30 / 2027$ | 610,000 | 14,106 | $2.2602 \%$ |
| $06 / 30 / 2028$ | 0 | 0 |  |
| $06 / 30 / 2029$ | 0 | 0 |  |
| $06 / 30 / 2030$ | 0 | 0 |  |
| $06 / 30 / 2031$ | 0 | 0 |  |
| $06 / 30 / 2032$ | 0 | 0 |  |
| Total | $\mathbf{6 3 , 5 2 0 , 0 0 0}$ | $\mathbf{2 9 , 9 9 2 , 1 7 6}$ |  |
| Bond Issue | $\mathbf{6 3 , 5 5 5 , 0 0 0}$ |  |  |
| Paid To Date | $\mathbf{3 5 , 0 0 0}$ |  |  |
| Interest Rate | $4.25-4.705 \%$ |  |  |
| Redemption | $8 / 1 / 2017$ |  |  |


| DATE | $\underset{\text { Principal }}{2009 \text { SERIES A }}$ | 2009 SERIES A Interest | Payment \% Applied to Interest |
| :---: | :---: | :---: | :---: |
| 06/30/2016 | 5,000 | 1,059,138 | 99.5301\% |
| 06/30/2017 | 5,000 | 1,058,903 | 99.5300\% |
| 06/30/2018 | 5,000 | 1,058,668 | 99.5299\% |
| 06/30/2019 | 5,000 | 1,058,433 | 99.5298\% |
| 06/30/2020 | 5,000 | 1,058,198 | 99.5297\% |
| 06/30/2021 | 5,000 | 1,057,963 | 99.5296\% |
| 06/30/2022 | 5,000 | 1,057,728 | 99.5295\% |
| 06/30/2023 | 5,000 | 1,057,493 | 99.5294\% |
| 06/30/2024 | 5,000 | 1,057,258 | 99.5293\% |
| 06/30/2025 | 5,000 | 1,057,023 | 99.5292\% |
| 06/30/2026 | 5,000 | 1,056,788 | 99.5291\% |
| 06/30/2027 | 13,110,000 | 748,585 | 5.4016\% |
| 06/30/2028 | 8,810,000 | 220,250 | 2.4390\% |
| 06/30/2029 | 0 | 0 |  |
| 06/30/2030 | 0 | 0 |  |
| 06/30/2031 | 0 | 0 |  |
| 06/30/2032 | 0 | 0 |  |
| Total | 21,975,000 | 13,665,778 |  |
| Bond Issue | 22,000,000 |  |  |
| Paid To Date | 25,000 |  |  |
| Interest Rate | 4.0-5.0\% |  |  |
| Redemption | 8/15/2019 |  |  |


| DATE | 2010 GOB <br> Principal | 2010 GOB <br> Interest | Payment \% <br> Applied to <br> Interest |
| :---: | ---: | ---: | ---: |
| $06 / 30 / 2016$ |  |  |  |
| $06 / 30 / 2017$ | 10,000 | $2,406,213$ | $99.7926 \%$ |
| $06 / 30 / 2018$ | 10,000 | $2,405,981$ | $99.5861 \%$ |
| $06 / 30 / 2019$ | 5,000 | $2,405,631$ | $99.5860 \%$ |
| $06 / 30 / 2020$ | 10,000 | $2,405,106$ | $99.7926 \%$ |
| $06 / 30 / 2021$ | 10,000 | $2,404,756$ | $99.5859 \%$ |
| $06 / 30 / 2022$ | 10,000 | $2,404,381$ | $99.5858 \%$ |
| $06 / 30 / 2023$ | 15,000 | $2,403,881$ | $99.3799 \%$ |
| $06 / 30 / 2024$ | 10,000 | $2,403,381$ | $99.5856 \%$ |
| $06 / 30 / 2025$ | 15,000 | $2,402,881$ | $99.3796 \%$ |
| $06 / 30 / 2026$ | 15,000 | $2,402,281$ | $99.3795 \%$ |
| $06 / 30 / 2027$ | 35,000 | $2,401,281$ | $98.5634 \%$ |
| $06 / 30 / 2028$ | $5,600,000$ | $2,285,081$ | $28.9798 \%$ |
| $06 / 30 / 2029$ | $15,070,000$ | $1,849,344$ | $10.9304 \%$ |
| $06 / 30 / 2030$ | $15,735,000$ | $1,184,903$ | $7.0030 \%$ |
| $06 / 30 / 2031$ | $16,490,000$ | 428,450 | $2.5324 \%$ |
| $06 / 30 / 2032$ | 360,000 | 8,100 | $2.2005 \%$ |
| Total | $53,405,000$ | $\mathbf{3 7 , 0 1 3 , 3 4 7}$ |  |
| Bond Issue | $53,425,000$ |  |  |
| Paid To Date | 20,000 |  |  |
| Interest Rate | $2.25-5.0 \%$ |  |  |
| Redemption | $8 / 15 / 2020$ |  |  |

## 2016 - 2017 Preliminary General Fund Budget

| Summary by Object | Description of Object | Description of Service or Purchase | $\begin{gathered} \text { 2015-2016 } \\ \text { Budget } \end{gathered}$ | $\begin{gathered} \text { 2016-2017 } \\ \text { Budget } \end{gathered}$ | Increase <br> (Decrease) | \% of <br> Total <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 700 | Property | Land, Buildings \& Equipment Purchases | \$290,778 | \$467,020 | \$176,242 | 0.3\% |
| 400 | Purchsed Property Services | Utility Srvs., Cleaning Srvs. Rental of Equip., Repairs \& Maintenance | \$2,320,246 | \$2,485,838 | \$165,592 | 1.6\% |
| 600 | Supplies | General Supplies, Energy, Textbooks | \$2,944,923 | \$2,923,009 | -\$21,914 | 1.9\% |
|  | Budgetary \& Cap. Reserve Fund Trans. |  | \$3,088,187 | \$3,760,340 | \$672,153 | 2.4\% |
| 900 | Other Use of Funds | Bond Principal Pmt., Fund Transfers | \$7,898,865 | \$7,950,335 | \$51,470 | 5.1\% |
| 800 | Other Objects | Bond Interest, Other Dues \& Fees | \$8,021,765 | \$8,065,969 | \$44,204 | 5.2\% |
| 300 | Purchased Prof. \& Technical Srvs. | Prof. Srvs.-IU, Prof. Training, Attorney, Auditors, Other Prof. | \$12,614,297 | \$13,330,454 | \$716,157 | 8.6\% |
| 500 | Other Purchased Services | Tuition - Charter Schools \& Other LEA, Transportation, Insurances, Travel Communications | \$35,734,808 | \$37,885,374 | \$2,150,566 | 24.5\% |
| 100 | Salaries /Wages | CATA Federation Teamsters | \$47,925,513 | \$47,708,849 | -\$216,664 | 30.8\% |
| 200 | Benefits | Other Contracted Employees | \$28,681,768 | \$30,217,057 | \$1,535,289 | 19.5\% |
|  |  |  |  |  |  |  |
|  | Totals |  | \$149,420,401 | \$154,794,245 | \$5,373,844 | 100.0\% |

## Options

## Increase <br> Tax Revenue



## Decrease

 ExpendituresReducing Debt Service \& Charter School

Tuition is Not an Option

## 2016-2017 General Fund Budget Options

|  | Option-2 | Option-3 | Option-6 | Option-9 |
| :---: | :---: | :---: | :---: | :---: |
| Adopted Preliminary Budget Expenditures | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
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| Transporation Schedule Changes | -\$1,100,000 |  | -\$1,100,000 |  |
| Reductions in Personnel |  | -\$655,700 | -\$655,700 |  |
|  |  |  |  |  |
| Total Expenditures | \$153,694,245 | \$154,138,545 | \$153,038,545 | \$154,794,245 |
|  |  |  |  |  |
| Adopted Preliminary Budget Revenues | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
| Reduction of Transportation Subsidy | -\$693,000 |  | -\$693,000 | \$0 |
| Reduction of Soc. Sec. \& Retirement Subsidy |  | -\$123,534 | -\$123,534 | \$0 |
| Increase Collection Rate 94.11 \% to |  |  |  | \$840,140 |
|  |  |  |  |  |
| Total Revenues | \$154,101,245 | \$154,670,711 | \$153,977,711 | \$155,634,385 |
|  |  |  |  |  |
| Net Reduction of Real Estate Tax Revenue | -\$407,000 | -\$532,166 | -\$939,166 | -\$840,140 |
|  |  |  |  |  |
| Millage Reduction | -0.1548 | -0.2024 | -0.3571 | -0.3195 |
| Preliminary GF Budget Millage | 1.0159 | 1.0159 | 1.0159 | 1.0159 |
| Revised Millage Increase | 0.8611 | 0.8135 | 0.6588 | 0.6964 |
| Percentage Increase over 2015-2016 Millage | 2.63\% | 2.48\% | 2.01\% | 2.13\% |

## Questions

## \&

## Concerns

