

2016 – 2017 General Fund Budget Discussion March 8, 2016

2016 – 2017 Preliminary General Fund Budget

| Summary by | | 2015 - 2016 | 2016 - 2017 | Increase | % of Total |
|---------------|--------------------------------------|---------------|----------------|-------------|------------|
| Object | Description | Budget | Budget | (Decrease) | Budget |
| | | | | | |
| 100 | Salaries /Wages | \$47,925,513 | \$47,708,849 | -\$216,664 | 30.8% |
| 200 | Benefits | \$28,681,768 | \$30,217,057 | \$1,535,289 | 19.5% |
| 300 | Purchased Prof. & Technical Srvs. | \$12,614,297 | \$13,330,454 | \$716,157 | 8.6% |
| 400 | Purchsed Property Services | \$2,320,246 | \$2,485,838 | \$165,592 | 1.6% |
| 500 | Other Purchased Services | \$35,734,808 | \$37,885,374 | \$2,150,566 | 24.5% |
| 600 | Supplies | \$2,944,923 | \$2,923,009 | -\$21,914 | 1.9% |
| 700 | Property | \$290,778 | \$467,020 | \$176,242 | 0.3% |
| 800 | Other Objects | \$8,021,765 | \$8,065,969 | \$44,204 | 5.2% |
| 900 | Other Use of Funds | \$7,898,865 | \$7,950,335 | \$51,470 | 5.1% |
| | Budgetary & Cap. Reserve Fund Trans. | \$3,088,187 | \$3,760,340 | \$672,153 | 2.4% |
| | Totals | \$149,420,401 | \$154,794,245 | \$5,373,844 | 100.0% |
| | | Increase | Over 2015-2016 | 3.60% | |

2016 – 2017 General Fund Budget Options

| | Option - 2 | Option - 3 | Option - 6 | Option - 9 |
|---|---------------|---------------|---------------|---------------|
| Adopted Preliminary Budget Expenditures | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
| Capital Reserve Fund Transfer | | | | |
| Transporation Schedule Changes | -\$1,100,000 | | -\$1,100,000 | |
| Reductions in Personnel | | -\$655,700 | -\$655,700 | |
| | | | | |
| Total Expenditures | \$153,694,245 | \$154,138,545 | \$153,038,545 | \$154,794,245 |
| | | | | |
| Adopted Preliminary Budget Revenues | \$154,794,245 | \$154,794,245 | \$154,794,245 | \$154,794,245 |
| Reduction of Transportation Subsidy | -\$693,000 | | -\$693,000 | \$0 |
| Reduction of Soc. Sec. & Retirement Subsidy | | -\$123,534 | -\$123,534 | \$0 |
| Increase Collection Rate 94.11 % to | | | | \$840,410 |
| | | | | |
| Total Revenues | \$154,101,245 | \$154,670,711 | \$153,977,711 | \$155,634,655 |
| | | | | |
| Net Reduction of Real Estate Tax Revenue | -\$407,000 | -\$532,166 | -\$939,166 | -\$840,410 |
| | | | | |
| Millage Reduction | -0.1548 | -0.2024 | -0.3571 | -0.3196 |
| Preliminary GF Budget Millage | 1.0159 | 1.0159 | 1.0159 | 1.0159 |
| Revised Millage Increase | 0.8611 | 0.8135 | 0.6588 | 0.6963 |
| Percentage Increase over 2015-2016 Millage | 2.63% | 2.48% | 2.01% | 2.12% |
| | | | | |

History of Real Estate Taxes

| | | | Tax Levy | | Budget | Budgeted | | Actual |
|-----------|-----------------|---------|--------------|--------------|------------|--------------|-----------------|-------------|
| Fiscal | Assessed | | Before | HS/FS | Collection | RE Tax | Actual | Collections |
| Year | Value | Mills | Exclusions | Exclusions | Rate | Revenue | Collections | % |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 94.1100% | \$88,866,255 | | |
| 2015-2016 | \$2,891,356,697 | 32.7716 | \$94,754,385 | -\$3,917,262 | 93.7000% | \$85,114,384 | \$86,693,175.28 | 95.4380% |
| 2014-2015 | \$2,881,658,864 | 32.0036 | \$92,223,458 | -\$4,119,496 | 93.6000% | \$82,465,308 | \$83,334,782.99 | 94.5869% |
| 2013-2014 | \$2,876,474,366 | 31.1926 | \$89,724,714 | -\$4,026,211 | 93.6000% | \$80,213,799 | \$79,579,895.38 | 92.8603% |
| 2012-2013 | \$2,873,940,680 | 30.1090 | \$86,531,480 | -\$3,896,032 | 92.1708% | \$76,165,770 | \$77,259,565.04 | 93.4945% |
| 2011-2012 | \$2,871,931,333 | 29.4900 | \$84,693,255 | -\$3,896,032 | 92.1708% | \$74,471,463 | \$74,523,777.00 | 92.2356% |
| | | | | | | | 5 Yr. Avg. | 93.7231% |
| | | | | | | | 4 Yr. Avg. | 94.0949% |
| | | | | | | | | |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 94.1100% | \$88,866,255 | | |
| 2016-2017 | \$2,910,701,595 | 33.7875 | \$98,345,330 | -\$3,917,262 | 95.0000% | \$89,706,665 | | |
| | | | | Increased R | E Revenue | \$840,410 | | |
| | | | | | | | | |

How to Read Bond Ratings By Russell Wild

Before you buy a bond, get an idea of how much financial muscle the issuer has. Bond ratings are available through any brokerage house. Three of the most popular rating services are Moody's, Standard & Poor's, and Fitch. The following table shows the system each uses to rate bonds:

| Bond Credit Quality Ratings | | Standard | |
|---|---------|----------|-------|
| | Moody's | & Poor's | Fitch |
| Investment grade | | | |
| Tip-top quality | AAA | AAA | AAA |
| Premium quality | Aa | Aa | Aa |
| Near-premium quality | A | A | A |
| Take-home-to-Mom quality | Baa | BBB | BBB |
| | | | |
| Not investment grade | | | |
| Borderline ugly | Ba | BB | BB |
| Ugly | В | В | В |
| Definitely don't-take-home-to-Mom quality | Caa | CCC | CCC |
| You'll be extremely lucky to get your money back | Ca | CC | CC |
| Interest payments have halted or bankruptcy is in process | С | D | C |
| Already in default | C | D | D |

| DATE | 2007 GOB Principal | 2007 GOB Interest | Payment % Applied to Interest |
|---------------|-----------------------|----------------------|-------------------------------|
| | • | | |
| 06/30/2016 | 5,000 | 3,173,433 | 99.8427% |
| 06/30/2017 | 5,000 | 3,173,220 | 99.8427% |
| 06/30/2018 | 5,000 | 3,173,008 | 99.8427% |
| 06/30/2019 | 5,000 | 3,172,792 | 99.8427% |
| 06/30/2020 | 5,000 | 3,172,573 | 99.8426% |
| 06/30/2021 | 3,540,000 | 3,083,963 | 46.5577% |
| 06/30/2022 | 10,715,000 | 2,727,588 | 20.2906% |
| 06/30/2023 | 11,260,000 | 2,178,213 | 16.2091% |
| 06/30/2024 | 11,840,000 | 1,600,713 | 11.9094% |
| 06/30/2025 | 12,445,000 | 993,588 | 7.3935% |
| 06/30/2026 | 13,085,000 | 355,338 | 2.6438% |
| 06/30/2027 | 610,000 | 14,106 | 2.2602% |
| 06/30/2028 | 0 | 0 | |
| 06/30/2029 | 0 | 0 | |
| 06/30/2030 | 0 | 0 | |
| 06/30/2031 | 0 | 0 | |
| 06/30/2032 | 0 | 0 | |
| Total | 63,520,000 | 29,992,176 | |
| Bond Issue | 63,555,000 | | |
| Paid To Date | 35,000 | | |
| Interest Rate | 4.25 - 4.705% | | |
| Redemption | 8/1/2017 | | |

| DATE | 2009 SERIES A Principal | 2009 SERIES A Interest | Payment % Applied to Interest |
|---------------|----------------------------|---------------------------|-------------------------------------|
| | | | |
| 06/30/2016 | 5,000 | 1,059,138 | 99.5301% |
| 06/30/2017 | 5,000 | 1,058,903 | 99.5300% |
| 06/30/2018 | 5,000 | 1,058,668 | 99.5299% |
| 06/30/2019 | 5,000 | 1,058,433 | 99.5298% |
| 06/30/2020 | 5,000 | 1,058,198 | 99.5297% |
| 06/30/2021 | 5,000 | 1,057,963 | 99.5296% |
| 06/30/2022 | 5,000 | 1,057,728 | 99.5295% |
| 06/30/2023 | 5,000 | 1,057,493 | 99.5294% |
| 06/30/2024 | 5,000 | 1,057,258 | 99.5293% |
| 06/30/2025 | 5,000 | 1,057,023 | 99.5292% |
| 06/30/2026 | 5,000 | 1,056,788 | 99.5291% |
| 06/30/2027 | 13,110,000 | 748,585 | 5.4016% |
| 06/30/2028 | 8,810,000 | 220,250 | 2.4390% |
| 06/30/2029 | 0 | 0 | |
| 06/30/2030 | 0 | 0 | |
| 06/30/2031 | 0 | 0 | |
| 06/30/2032 | 0 | 0 | |
| Total | 21,975,000 | 13,665,778 | |
| Bond Issue | 22,000,000 | | |
| Paid To Date | 25,000 | | |
| Interest Rate | 4.0-5.0% | | |
| Redemption | 8/15/2019 | | |

| | | Payment % |
|-------------|--|---|
| 2010 GOB | 2010 GOB | Applied to |
| Principal | Interest | Interest |
| | | |
| 5,000 | 2,406,213 | 99.7926% |
| 10,000 | 2,405,981 | 99.5861% |
| 10,000 | 2,405,631 | 99.5860% |
| 5,000 | 2,405,369 | 99.7926% |
| 10,000 | 2,405,106 | 99.5859% |
| 10,000 | 2,404,756 | 99.5859% |
| 10,000 | 2,404,381 | 99.5858% |
| 15,000 | 2,403,881 | 99.3799% |
| 10,000 | 2,403,381 | 99.5856% |
| 15,000 | 2,402,881 | 99.3796% |
| 15,000 | 2,402,281 | 99.3795% |
| 35,000 | 2,401,281 | 98.5634% |
| 5,600,000 | 2,285,081 | 28.9798% |
| 15,070,000 | 1,849,344 | 10.9304% |
| 15,735,000 | 1,184,903 | 7.0030% |
| 16,490,000 | 428,450 | 2.5324% |
| 360,000 | 8,100 | 2.2005% |
| 53,405,000 | 37,013,347 | |
| 53,425,000 | | |
| 20,000 | | |
| 2.25 - 5.0% | | |
| 8/15/2020 | | |
| | 5,000 10,000 10,000 10,000 10,000 10,000 10,000 15,000 15,000 15,000 15,000 15,070,000 15,735,000 15,735,000 16,490,000 360,000 53,405,000 53,425,000 20,000 | Principal Interest 5,000 2,406,213 10,000 2,405,981 10,000 2,405,631 5,000 2,405,369 10,000 2,405,106 10,000 2,404,756 10,000 2,403,881 15,000 2,403,881 15,000 2,402,881 15,000 2,402,281 35,000 2,401,281 5,600,000 2,285,081 15,735,000 1,184,903 16,490,000 428,450 360,000 8,100 53,405,000 37,013,347 53,425,000 20,000 2.25 - 5.0% |

2016 – 2017 Preliminary General Fund Budget

| Summary | | | | | | % of |
|---------|--------------------------------------|--|---------------|---------------|-------------|--------|
| by | | | 2015 - 2016 | 2016 - 2017 | Increase | Total |
| Object | Description of Object | Description of Service or Purchase | Budget | Budget | (Decrease) | Budget |
| | | | | | | |
| 700 | Property | Land, Buildings & Equipment Purchases | \$290,778 | \$467,020 | \$176,242 | 0.3% |
| 400 | Purchsed Property Services | Utility Srvs., Cleaning Srvs. Rental of Equip., Repairs & Maintenance | \$2,320,246 | \$2,485,838 | \$165,592 | 1.6% |
| 600 | Supplies | General Supplies, Energy, Textbooks | \$2,944,923 | \$2,923,009 | -\$21,914 | 1.9% |
| | Budgetary & Cap. Reserve Fund Trans. | | \$3,088,187 | \$3,760,340 | \$672,153 | 2.4% |
| 900 | Other Use of Funds | Bond Principal Pmt., Fund Transfers | \$7,898,865 | \$7,950,335 | \$51,470 | 5.1% |
| 800 | Other Objects | Bond Interest, Other Dues & Fees | \$8,021,765 | \$8,065,969 | \$44,204 | 5.2% |
| 300 | Purchased Prof. & Technical Srvs. | Prof. SrvsIU, Prof. Training, Attorney, Auditors, Other Prof. | \$12,614,297 | \$13,330,454 | \$716,157 | 8.6% |
| 500 | Other Purchased Services | Tuition - Charter Schools & Other LEA, Transportation, Insurances, Travel Communications | \$35,734,808 | \$37,885,374 | \$2,150,566 | 24.5% |
| 100 | Salaries /Wages | CATA Federation Teamsters | \$47,925,513 | \$47,708,849 | -\$216,664 | 30.8% |
| 200 | Benefits | Other Contracted Employees | \$28,681,768 | \$30,217,057 | \$1,535,289 | 19.5% |
| | | | | | | |
| _ | Totals | | \$149,420,401 | \$154,794,245 | \$5,373,844 | 100.0% |

Options

Increase Tax Revenue



Decrease Expenditures

Reducing Debt Service & Charter School Tuition is Not an Option

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| Revised Millage Increase | 0.8611 | 0.8135 | 0.6588 | 0.6964 |
| Percentage Increase over 2015-2016 Millage | 2.63% | 2.48% | 2.01% | 2.13% |
| | | | | |

Questions

&

Concerns